Friday, October 1, 2021 at 09:55:47 British Summer Time

Subject: Re: Meeting Request

Date: Thursday, 30 September 2021 at 15:44:41 British Summer Time

From: Zara Bakr (Mercury)

To: Morris Reid, David Rubenstein

Attachments: image001.png

Dear David,

We are working with Chinelo Anohu, who leads the Africa Investment Forum. The AIF is an "investment marketplace" established by the African Development Bank in 2018. It operates as a platform to advance projects to bankable stages, raise capital, and accelerate the financial closure of deals across the continent. Its ultimate goal is to tilt the balance of capital towards Africa's critical sectors and achieve the UN SDGs, Agenda 2063 and High 5s commitments.

The AIF is set to host its annual Market Days from the 1st to the 3rd of December 2021, which will aim to catalyse investor interest in the aftermath of the Covid-19 pandemic. The event convenes international investors, African private sector leaders, and key Government officials at a bespoke platform for transactional conversations. For over a year, Chinelo's team has been recruiting and analysing projects across Africa so they may present to investors at the Forum a list of high-quality opportunities across energy, logistics, health, agriculture, and other sectors.

Further information on the AIF and the 2021 Market Days can be found here.

Chinelo is in Washington DC the week commencing on the 11th of October. Please let us know if you'd like to like us to arrange a meeting so that you can discuss the AIF platform and opportunities on the continent.

I am also available if you have any questions.

Kind regards,

Zara

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From: Morris Reid <mreid@mercuryllc.com>
Date: Tuesday, 28 September 2021 at 12:44

To: David Rubenstein <drubenstein@carlyle.com>, Zara Bakr (Mercury) <zbakr@mercuryllc.com>

Subject: Meeting Request

Received by NSD/FARA Registration Unit 10/01/2021 2:24:22 PM

Hi David.

I have a client I'd like you to meet. Who handles your schedule? Zara will be in touch with the details. Hope you're well.

Many thanks.